

CURRICULUM VITAE - TONY FENWICK

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Education

Bachelor of Commerce and Administration (Honours), Economics, Victoria University of Wellington, 1971

Advanced Management Programme, Mt Eliza Business School, 2001

Employment

Contractor (2007 to present). Roles have included:

Ministry of Economic Development

Advice on infrastructure policy (ongoing, approx 1 – 2 days per week)

- Mostly relating to resilience / emergency management and petroleum / gas policy

Department of the Prime Minister and Cabinet & Ministry of Civil Defence and Emergency Management

Infrastructure Resilience Project (January 2007 to July 2008, approx 3 days per week)

- Analysis for DPMC and Inter-Departmental Working Group on development of objectives, principles, project plan and future work programme

National Engineering Lifelines Committee

Several projects relating to infrastructure resilience

Resilient Organisations Research Programme

Research and report-writing on corporate resilience matters

Ministry of Economic Development*Director, Resources and Networks Branch (RNB) - 2003 to 2006*

Policy advice on infrastructure development to promote sustainable growth

- Led whole of government policy development
 - Infrastructure stocktake - established government benchmark for assessing infrastructure's contributions to sustainability
 - Economic and social workstreams for land transport funding (Auckland and Wellington) - contributions to funding packages
 - pandemic planning - development of internationally recognised resource kit for infrastructure and other companies, and contribution to Ministry of Health pandemic plan
- Led development of
 - Infrastructure components of Government's Economic Transformation agenda - development of work programmes and budget bid preparation
 - RNB's business plan - development of standard-setting process and documentation
- Also contributed to
 - Development of road pricing policy
 - Review of Resource Management Act
 - RNB's and MED's involvements in emergency management
 - Development of MED's approach to knowledge management

Typically, these roles require

- analytical capability
- project management skills
- knowledge of government machinery
- good relationships with other Ministries
- proactive management of relationships with Ministers
- credibility with wider stakeholders
- coaching and mentoring skills
- good judgement (insight and perspective)

Director, RNB, Ministry of Commerce - 2001 to 2003

Manager, various energy-related positions, RNB - 1991 to 2000

Role in these positions - Leading analysis and policy development to promote efficient energy markets (electricity, gas, petroleum)

- Preparation of policy advice (Cabinet submissions and Ministerial briefings)
 - establishment of Electricity Commission
 - new rules for electricity transmission investment and pricing
 - gas market development and regulation
 - security of electricity supply for dry years and for the longer term, including security of gas supply
 - ownership separation of electricity distribution and retail/generation
 - development of electricity wholesale and retail markets
- Managing policy, drafting, and Cabinet / Parliamentary processes for new legislation and regulations, including
 - Electricity and Gas Information Disclosure Regulations
 - Electricity Industry Reform Act 1998
 - Electricity and Gas Acts 1992
- Setting up formal enquiries
 - 2001 Post-Winter Electricity Review
 - 2000 Ministerial Inquiry into the Electricity Sector

Reserve Bank of New Zealand

Special Adviser to the Governors - 1989 to 1991

Corporate planning and business continuity planning, annual reports

Chief Manager, Personnel Department - 1986 to 1989

Managed appointment processes, training, industrial relations, payroll

Economic Adviser to Central Bank of Kenya - 1984 to 1986 (secondment from RBNZ)

Strengthened analytical and research capability of Central Bank

Monetary and financial policy, balance of payments forecasting

Deputy Chief Economist - 1982 to 1984

Assistant Chief Economist - 1980 to 1982

Principal, Internal and Banking Sections - 1978 to 1980

General management of Economic Department including recruitment

Edited Reserve Bank Bulletin

Monetary policy development and implementation

Macro-economic analysis and forecasting

Assistant to Executive Director, International Monetary Fund - 1976 to 1978

Supported Executive Director in his role as representative for Australia, New Zealand and other Asia and Pacific countries (secondment from RBNZ)

Economist - 1966 to 1976

Economic and monetary analysis, econometric model forecasting, international financial policy and government debt registration

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